## [STRATEGIC] TALENT ACQUISITION TIED TO YOUR BOTTOM LINE

Candidates RIGHT for the JOB and RIGHT for your BUSINESS



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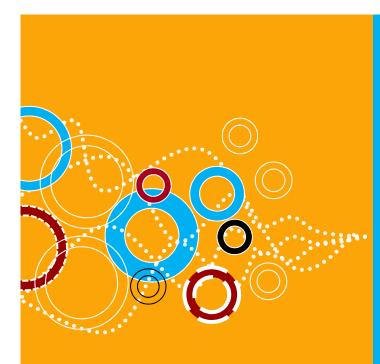


### How do you identify and engage candidates who'll **Continue** to augment your business?



## Think Beyond the Job— THINK STRATEGICALLY





To create a new, more strategic paradigm, you'll need employees who can:

- Fill broader capability gaps
- Get up-to-speed quicker
- Learn, develop, and advance faster
- Fit within your company culture



#### To Find and Retain These Employees, Get More Strategic with Your:

- Competency Management
- Pre-employment Testing
- Interviewing
- Onboarding





## [Strategic] Competency Management





[Strategic] Competency Management

# Know what is needed to succeed

- Define ideal candidates with the future in mind.
- Look beyond technical skills and knowledge; define a set of competencies that complement and drive your company's unique cultural values.
- Ensure a legally defensible selection system right from the start.





## [Strategic] Pre-employment Testing





[Strategic] Pre-employment Testing ···.

# Put candidates to the TEST...

- Administer a series of tests for an accurate prediction of behavior and non-technical competencies.
- Improve efficiency with high-volume screening.
- Target organizational fit.





## [Strategic] Interviewing





56%

[Strategic] Interviewing

of managers FOLLOW THEIR GUT BUT...

#### 50% of hiring decisions DON'T WORK OUT!

## Take the GUESSWORK OUT

- Make hiring decisions based on relevant job criteria, not instinct.
- Structure interviews for competencybased data collection.
- Patrol websites such as
  Glassdoor.com to learn what
  candidates and employees are
  saying about your interview process.





## [Strategic] Onboarding





#### [Strategic] Onboarding

## 24%

of hiring managers **USE HIRING PROCESS DATA** to inform new hires' development

### One-size-fits-all Training Won't Fit or Stick

- Personalize each development plan to align with employees' career and succession planning.
- Equip managers with the coaching skills needed to guide employees' smooth and successful transitions.





## LET'S RECAP!



## You can That and retain employees by:

- Defining the candidate for the FUTURE of your business.
- Choosing assessments that accurately PREDICT behavior.
- Trusting your instincts, but decide with DATA.
- PERSONALIZING onboarding for maximum engagement, abbreviated ramp-up, and accelerated productivity.



#### **KEEP IN MIND...**

Best-in-class talent acquisition separates the **well**-performing from the **best**-performing companies. Talent acquisition functions—especially recruiting drive revenue growth and contribute more to ROI.

Fortune's 100 Best Companies to Work For outperformed the S&P 500 8 out of 10 Years

Sources: 2012 BCG/WFPMA proprietary Web survey and analysis.

